

ALLVPAnnual Report

Innovation Investing

TABLE of contents

- 4 Letter from the Managing Partners
- 6 Overview

Seed Innovation Trust I Portfolio

- 10 Aventones
- 13 Carrot
- 16 Uhma
- 19 Médica Santa Carmen
- 22 Cuídate
- Gaudena
- 28 Click
- 31 Petsy
- Voy al Doc
- Viajamex
- 40 Prestadero
- 43 Salud Fácil

Venture Innovation Fund II Portfolio

- Farmacias Personalizadas
- 50 Nubity





Dear all,

We are pleased to present ALL Venture Partners Investment Report, which captures the relevant and exciting events that occurred during 2014 for our firm and for the portfolio companies in our two funds under management.

2014 was a year of significant progress, both in market conditions and within the funds. Despite recent market volatility and political uneasiness, macroeconomic conditions in Mexico continue to improve, pulled by USA's strong recovery. The Instituto Nacional del Emprendedor (INADEM) has had a major effect in promoting a truly dynamic entrepreneurial ecosystem, through diverse programs, subsidies,

and the direct investment in close to 25 new seed funds that are starting operations recently.

Regarding our first fund, Seed Innovation Trust I (SIT I), we have closed the investment period with twelve solid investments, and have switched the Fund's emphasis towards a full monitoring mode, where the priority will be revenue growth for each of the startups in which we participate. To maximize growth, new rounds of financing are needed at these stages, and therefore, for seven of our twelve portfolio companies 2014 represented a year of persistent fundraising efforts. With our committed support, they all reached their capital target satisfying their financing needs showing a 4.4x of combined sales growth since our investment. SIT I's companies have posi-

Letter from the Managing Partners

tioned themselves in their markets and are headed in good direction.

Foremost, we are extremely enthusiastic about the coming opportunities for 2015 and onwards. We envision a favorable environment for growth for our companies, as the products, services and business models have been fine-tuned, the management teams are maturing and founders are eager to expand our companies' presence in the market. More fundraising needs will come and we are confident we are well prepared for determining the companies' best strategic growth paths, so as to maximize their potential for strong exits, realizing solid financial returns.

Additionally, during the second half of 2014 we have reached the initial closing of Venture Innovation Fund II (VIF II), making us the first Early Stage Venture Capital fund to have closed its second fund. By mid-2014, we had achieved US\$26MN in commitments from global, regional and local investors. Up to December 2014, we have secured two investments in the technology and health care industries, through Seed and Series A rounds, respectively. As we are moving towards a more regional presence and continue our institutionalization path, we launched a rebranding strategy, where ALL Venture Partners better reflects our origins, philosophy and uniqueness.

We are grateful for our investors' support and most importantly, for our entrepreneurs' daily effort to keep consolidating high impact companies in Mexico. We are still very early in our history but will work hard to confirm our promise.

Federico Antoni, Fernando Lelo de Larrea.

ALLVenture Partners

Overview

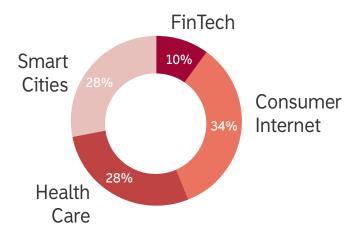
2014 was a relevant year for ALLVP. Firstly, ALLVP's First Fund, SIT I was fully invested. The Fund started the year with twelve highly innovative companies in its portfolio and did 4 follow-on investments in 4Q14. Secondly, ALL-VP closed its second fund, VIF II, materializing eighteen months of fundraising effort. ALLVP dedicated the second half of the year to identifying attractive investment

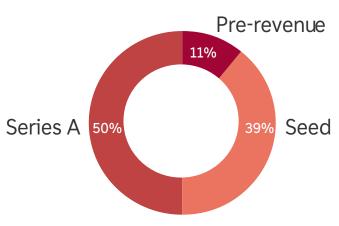
opportunities place while also continuing its fundraising efforts. The Fund received +300 pitches throughout the year, out of which, 50 were in line with the investment thesis and 15 were selected for further analysis. As of December 31st, 2014, the Fund has invested in two companies, with a third investment approved by its Investment Committee.

SIT I Portfolio Composition

At the end of 2014, the consumer internet sector became the dominant industry with 34% of the invested capital. The health care sector, the second most important, represented 28% of capital. The Fund's exposure to the smart

cities category was 28% and the FinTech sector obtained a 10% exposure.

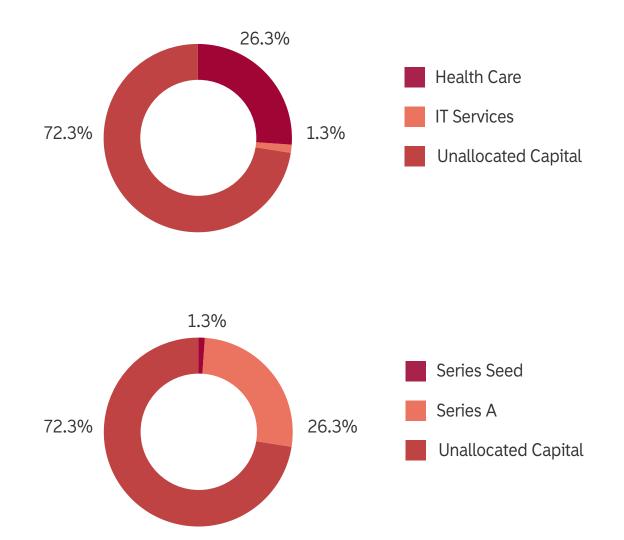




By operative stage, SIT I's focus was Series Seed and Series A investments.

VIF II Initial Portfolio

During 2014, VIF II invested in two companies: Nubity & Farmacias Personalizadas. The first one, a Seed investment, is an IT services company that provides server monitoring to corporate clients and the latter, a series A investment, is a health-care company that distributes highly costly and complex treatments to patients with chronic degenerative diseases. The Investment Committee also approved an investment in Medica Santa Carmen, a health-care company focused on kidney failure treatments, with Nacional Monte de Piedad (NMP) as the leading investor. The investment is expected to close in March 2015.



ALL VP's snapshot

2 funds

14 companies

Average capital raised per company: MXN\$21.3MN

100% companies are active

Average ALLVP's stake: 18.5%

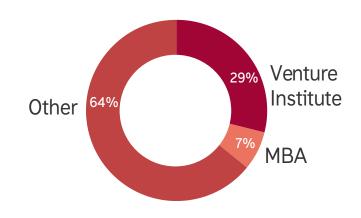
FUND I

FUND | (target) MXN\$75MN MXN\$500MN

Co-investors: Invent, Accion Venture Labs, Nazca, Dila, Mexico Ventures, Auria Capital, GBM, Jaquar, AVM, 500

Entrepreneurs' snapshot

Started company



Average age: 33

Maximum age: 42

Minimum age: 28

% Women: 29%

% 2 or more founders: 36%





+57,000

Industrial and Systems Engineer from ITESM.

569% YoY Growth Rate in Trips

AVENTONES



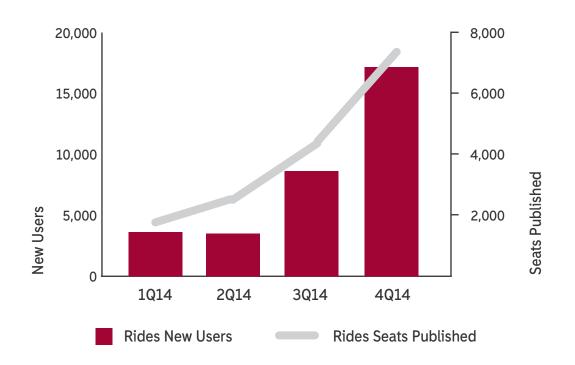
Redes de Aventones SAPI de CV

Beginning of Operations: January 2011 Partnered in: November 2012

Ride-sharing platform designed for commuting or city-to-city trips

Aventones is a service that enables and promotes carpooling within organizations and between individuals. At the beginning, the Company charged its corporate clients an annual fee that gave them access to an online software which helped users find relevant matches according to itinerary and preferences.

In 2013, the Company launched Rides, an online marketplace opened to the general public to share rides on city-to-city trips. Drivers and passengers share the costs of the trip and the driver can generate a small profit. The Company expanded to Colombia in 2013 and to Peru, Ecuador & Chile in 2014.







CARROT



México's first car-sharing company

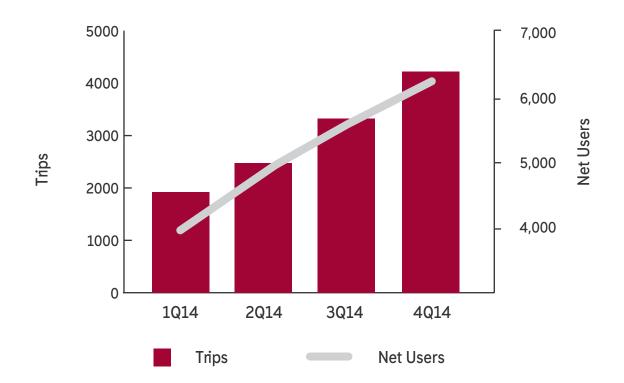
Beginning of Operations: April 2012 Partnered in: May 2012

Mexico's first car-sharing company

Carrot is Mexico's first car-sharing service allowing its members to borrow a fuel-efficient car at any time paying a monthly membership fee and hourly rates including rental, gas, and insurance. By 2020, 10% of all drivers worldwide will use car-sharing services.

After a successful pilot program in Spring 2012, Carrot officially launched in June with a fleet of 18 cars in 16

locations in Mexico City. As the first service of its kind in Mexico, Carrot has an agreement with the Mexico City government for special parking permits, access to electric cars, required infrastructure, and free promotion of car sharing. At the end of the year, the Company had a fleet of 70 cars in 50 locations in Mexico City, Monterrey, Guadalajara and Puebla.

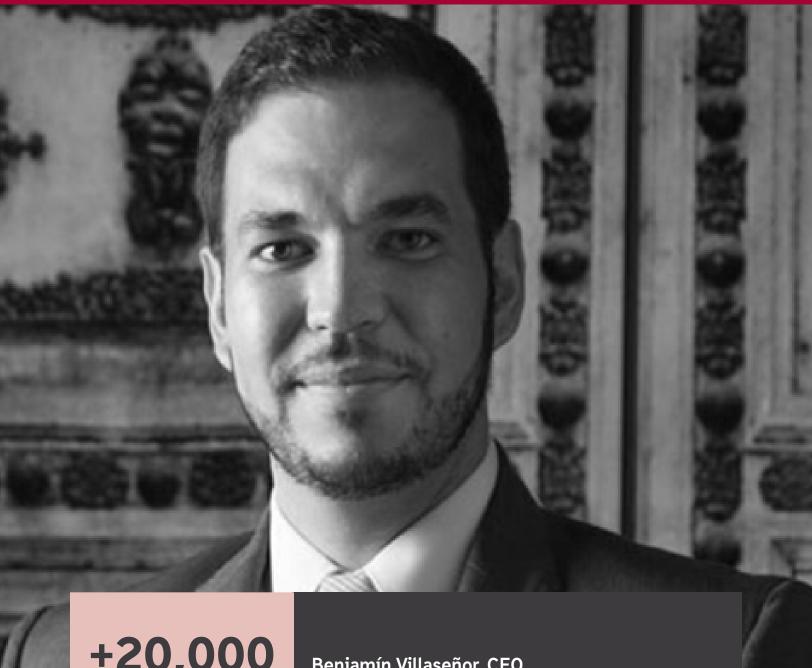


Relevant **Events**

In 2014, Carrot leveraged on their USD\$2MN equity round to increase their footprint via different strategies. The Company collaborated with Mexico City's government to launch the first "parque de bolsillo" in the street of Michoacán in Condesa, dramatically increasing their cars' visibility.

Additionally, the Company launched 3 new universities (Tecnológico de Monterrey-Campus Monterrey, Tecnológico de Monterrev-Campus Guadalajara, UVM-Ca mpus Coyoacán) via their CarrotU program. Finally, Carrot opened a new station in Antara, one of Mexico City's most high-end shopping centers.

As an effort to cater the needs of their different customers, Carrot launched Premium line in May 2014 offering its users the possibility of renting an Audi. This strategy worked particu- larly well with an occu- pancy rate far higher than the average. Moreover, to improve the user ex- perience, the Company launched a Carrot App for IOS that was downloaded by 1,700 users in the first 2 months.



+20,000

Patients Attended

140%

YoY Sales Growth

Benjamín Villaseñor, CEO

Benjamin is a surgical doctor with a keen passion to improve health care in Mexico. He founded Humanos Médicas, an NGO dedicated to marginalized communities, receiving the National Youth Award for this initiative. In 2009, he decided to start his own company.

UHMA SALUD

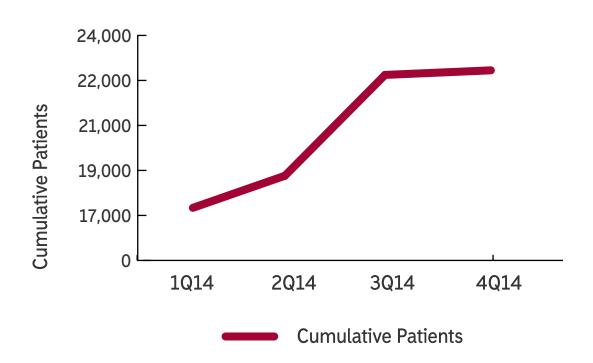
UHMA Consultoría en Salud SAPI De CV

Beginning of Operations: June 2009 Partnered in: May 2013

Technology-enabled company focusing on improving health through corporate programs and medical check-ups.

UHMA is a service company that implements corporate health programs that promote healthy habits amongst employees to improve their quality of life and thus, pro-

ductivity, while decreasing their health-care expenses. Their innovative approach is based on collaboration, incentives and gamification.







MXN \$10 bn

Value of hemodialysis market in Mexico

219%

YoY Growth Rate in Installed Capacity

Andrés Gutiérrez, CEO

Andrés held executive-level positions in several companies in the United States developing his leadership skills. He worked for 7 years at SBC Communications, now part of AT&T, becoming the Associate Director of Mergers & Acquisition. Later, Standard Aero, a major aerospace maintenance & repair company, recruited Andres as a Vice President of Global Marketing and Business Development where he worked for 5 years. Andrés went to the University of Texas (UT Austin) to study Mechanical Engineering. He holds an executive MBA from UT Austin's McCombs School of Business.

MÉDICA SANTA CARMEN

Médica Santa Carmen SAPI de CV

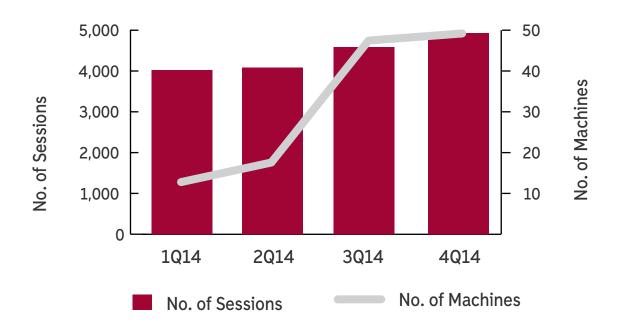
Beginning of Operations: March 2011 Partnered in: June 2013



Network of hemodialysis clinics offering word class service at a low cost

Médica Santa Carmen (MSC) is a network of health care clinics that provides services for patients with chronic kidney failure. The Company currently has operations in three clinics in Querétaro, San Miguel de Allende and San Juan del Río. These clinics offer premium hemodialysis via a

holistic experience for their patients. MSC opened its first clinic in Jurica, Queretaro. In 2013, the Company started building its second clinic in San Juan del Rio and opened its third clinic in San Miguel de Allende (partnering with a local hospital).







+14_{MN}

Mexicans with diabetes

281%

YoY Revenue Growth

Antonio Alfeirán, CEO

Before founding Cuídate, Antonio held international leadership roles that helped him develop his now proven managerial skills. In Beijing, he managed a factory leading +350 employees. He is also the founding partner of LatinChina, an organization dedicated to promoting relations between China and LATAM. Antonio is an industrial engineer from the Universidad Iberoamericana.

CUÍDATE

Sistemas de Prevención Médica Cuídate SAPI de CV

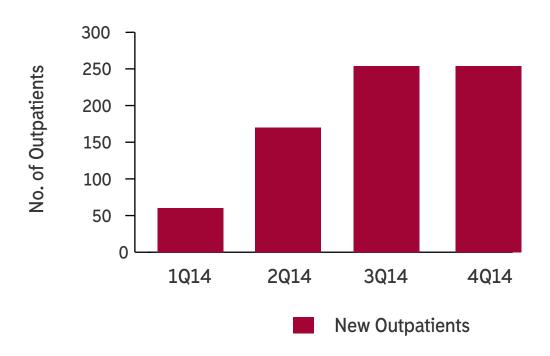
Beginning of Operations: November 2011 Partnered in: October 2012



Network of low-cost diabetes clinics that foster patients' adherence via a one-stop shop model

Cuídate operates through a highly innovative model with proprietary technology that offers an integral and low-cost solution to the increasing numbers of Mexicans with diabetes.

The Company currently has one clinic operating in Mexico City.



Relevant Events

Diabetes is quickly becoming the public health care priority and thus, the government is launching the first diabetes tender in Mexico's history in which private clinics will be able to treat IMSS Patients. Cuídate is aiming to win one of the contracts this year.

The Company closed important partnerships with Nacional Monte de Piedad and Grupo Nacional Provincial. With the former, Cuídate opened a diagnostic point in one of their branches and with the latter, Cuidate treated a portion of their insured diabetes patients.

Cuídate has delivered excellent medical results, keeping under control 72% more patients than the national average. This can be explained by their innovative approach where patients receive their treatment in a one stop shop that offers quality and accessible treatment.



+32,000

New Users in 2014

136%

YoY Growth in Orders

Roberto Rodarte, CEO

Roberto has extensive experience working in the rapidly growing ecommerce industry. He was the COO at Brandsclub.com.mx, where he created and developed the logistics, customer service and production departments. He is a Chemical Engineer from Tecnológico de Monterrey and holds an MBA from the University of Austin.

GAUDENA



Gaudena SAPI de CV

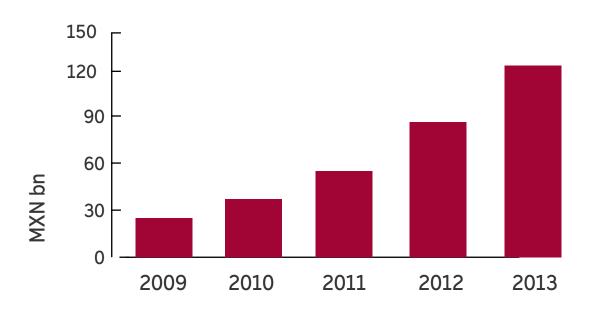
Beginning of Operations: September 2012 / Partnered in: October 2012

E-commerce platform consolidating several verticals with the best customer service.

Gaudena is an e-commerce platform focused on delivering a unique customer experience: website functionality, immediacy in delivery and great customer service. The Company started selling shoes and accessories and has

now integrated more categories like electronics and travel. The Company was founded with the mission of becoming the largest online pure player.

Industry Trends



E-commerce Market-Mexico



increase its average ticket. At the end of the year, the Company launched "Gaudena Tecno" and "Gaudena Viajes", their electronics and travel sections, respectively.

tive impact on sales with 60% of its clients using this method to buy its products.

nomic sector. This group represents the majority of the Mexican population.



CLICK



Click SAPI de CV

Beginning of Operations: September 2012 Partnered in: October 2012

Business platform designed to institutionalize internet cafes via a franchise model

Click offers an operative model for the institutionalization of internet cafes. By having a network of shops, Click is able to offer preferential prices for connectivity and negotiate special deals from suppliers. Most importantly, through its mentorship program, the Company is able to increase the sales and profitability of the internet cafes. This year the Company received a grant from Sedeco and INADEM for MXN\$11MN to institutionalize 100 internet cafes in Mexico.







PETSY

Nilo Internet Ventures SAPI De CV

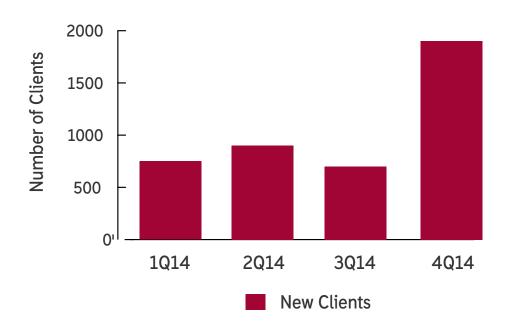
Start of Operations: May 2013 Partnered in: October 2013



Ecommerce offering premium pet care products with the best customer service

Petsy in an ecommerce platform that sells a variety of premium pet care products while ensuring fast, convenient and user-friendly service. Petsy is the first company in Mexico City to offer 24 hour delivery without any extra change. Petsy operates in Mexico's USD\$2.2bn pet care industry, and has already found traction among México's 35 million pet owners.

The site was fully launched on June 2013 and received 150 orders within one month. In November 2013 Petsy closed a round led by SIT I, with participation from Dila Capital, FAPCH Holdings, Invent Mx, Desarrolladora HK, and angel investors.







+6,500
Appointments Scheduled

+1MN

Webpage visits in 2014

Ana Paula Azuela, co-CEO

Ana Paula is an expert in consumer understanding, effective organizational design and marketing. She worked for 8 years at the Boston Consulting Group becoming Principal at the end of her term. She studied International Relations at ITAM and holds an MBA from Stanford.

Rodrigo Hutt, co-CEO

Rodrigo has more than 10 years of experience in the health-care sector. Before founding Voy al Doc, Rodrigo led the Oncology Business Unit at Pfizer. Previously, he held marketing positions for high specialty products in Merck. Rodrigo holds a Masters in Internet Business and in Marketing Management. He studied Marketing and Psychology in the London Metropolitan University.

VOY AL DOC

Voy al Doc SAPI de CV

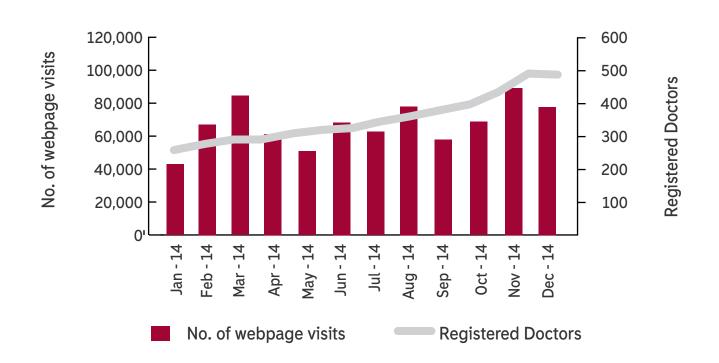
Start of Operations: June 2013 Partnered in: June 2013



First online medical care marketplace that connects patients with doctors

Voy al Doc provides online search and booking options for patients free of charge. It helps patients find a doctor of a particular specialty in the most convenient location for them and allows them to book an appointment instantly

online or by phone. It also helps doctors attract and retain new patients and support them managing their appointments and filling in last minute cancellations.







+7,600

Clients since Launch

208%

Yoy Growth in Sales

Marina Robles, CEO

Marina has extensive experience working in Mexico's travel industry. Before launching Viajamex, she was the Marketing Director of Viajanet, an online travel agency. She has also lead digital innovation programs in various firms like El Sótano, Martí, SonyEricsson, Panasonic, ABA Seguros, amongst others. Marina is a graphic designer from Universidad La Salle and holds a Strategic Marketing Degree from Universidad de la Comunicación.

VIAJAMEX



Viajamax SAPI de CV

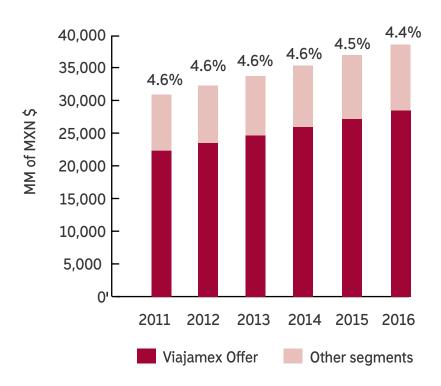
Start of Operations: June 2013 Partnered in: October 2013

E-commerce travel platform that focuses on closing sales via its call center

Viajamex is an e-commerce travel platform that generates leads via its website but closes them via its call center. While travel-related products is the most sold category in the e-commerce space, 72% of Mexicans still report

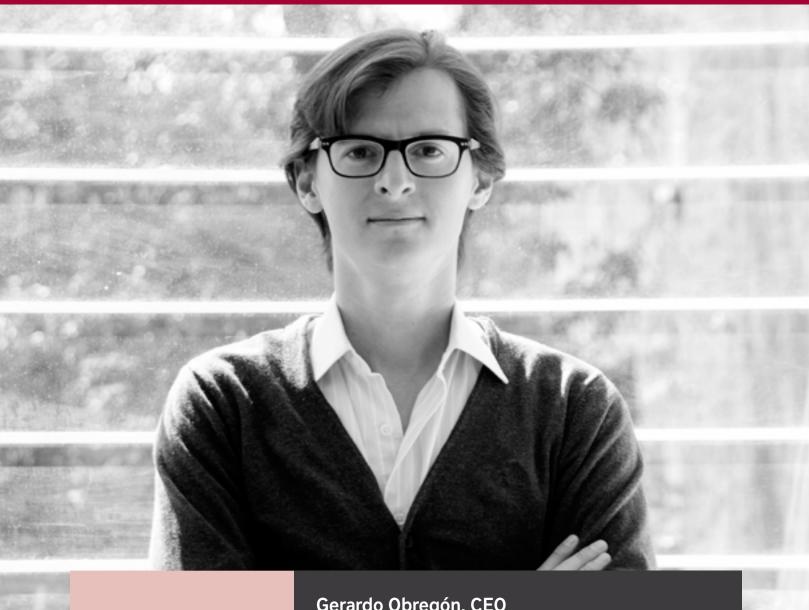
buying their products offline. The Company targets C/D+ customers (53.7% of the Mexican population) who are still cautious of making payments online.

Industry Trends



Travel Retail Forecast





224%

YoY Growth in Credits Approved

3%

Default Rate

Gerardo Obregón, CEO

Gerardo is the perfect combination of a visionary entrepreneur with a solid background of technical skills that have enabled him to give sustained results. Gerardo worked for five years at Impulso Grupo Empresarial in Mexico City and for one year at iCrete LLC in Los Angeles, CA., before founding Prestadero. He founded a trading company and a retail food shop. He was named as one of the 20 best entrepreneurs in 2013 by CNN-Expansión. He is a Chemical Engineer from UIA (summa cum laude).

PRESTADERO



Comunitas Aurum, SAPI de CV

Start of Operations: June 2012 Partnered in: July 2013

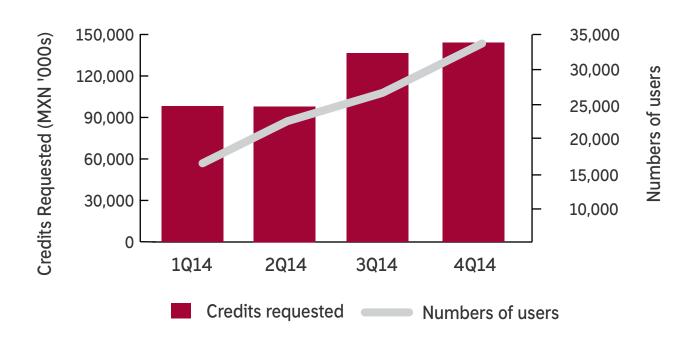
First peer-to-peer lending platform in Mexico

Prestadero is the first peer-to-peer lending platform in Mexico with a stellar 17% month-over-month growth rate since launching. Combining a proprietary algorithm with México's largest scoring agency, the Company is able to maintain accelerated growth with high-grade borrowers

and a low default rate (3%).

Through its lean business model, Prestadero is able to offer competitive rates for both lenders (~15%) and borrowers (~28%).

2014 Results







+580

Doctors Affiliated

81%

YoY Sales Growth

Fernando de Obeso, CEO

Fernando has a vast experience in the microfinance industry. Before founding Salud Fácil, he worked at microfinance for 6 years. Previously, he worked as an Associate at Goldman Sachs and as a Brand Manager at Procter & Gamble. He is an Industrial Engineer from the Universidad Panamericana. Fernando holds an MBA from Harvard.

SALUD FÁCIL



Salud a Bajo Costo SAPI de CV

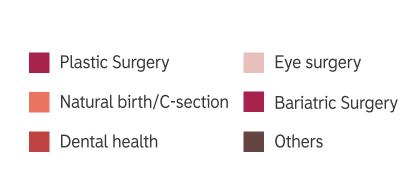
Start of Operations: October 2012 Partnered in: May 2013

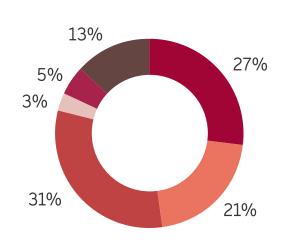
Health care financing products for the Bottom of the Pyramid

Salud Fácil helps patients gain access to affordable financing for private medical procedures, since they are often unable to get the treatment they need in the overcrowded government-owned hospital system and do not have access to private health insurance. Salud Fácil seeks to facilitate access to quality and affordable healthcare.

2014 Results

Use of credits











FARMACIAS Personalizadas Personaliza

Farmacia de Medicina Especializada y Biológicos SA de CV

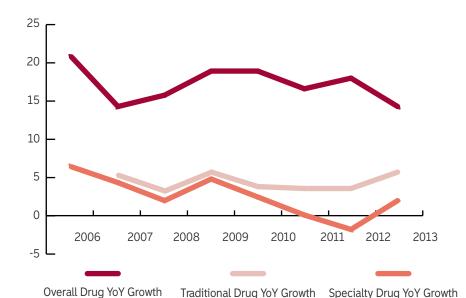
Start of Operations: August 2010 Partnered in: December 2014

Specialty drugs distributor that offers an innovative low-cost solution to patients that need treatment for chronic degenerative diseases.

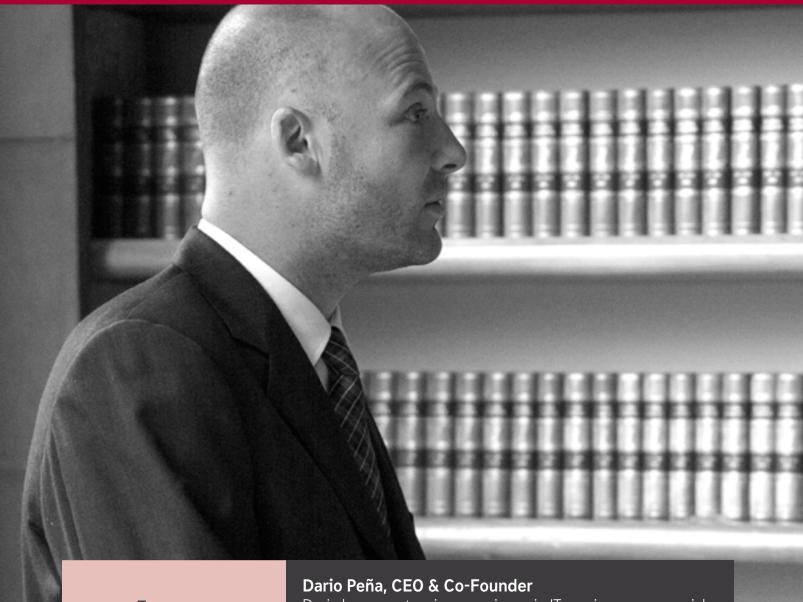
Farmacias Personalizadas is the first specialty drugs distributor in Mexico that offers an innovative and integral solution to patients that need treatment for chronic degenerative diseases. The Company offers a complete ser-

vice, ranging from the delivery of the medicine directly to the patient's door, to filling paperwork and collecting the payment from the insurance companies.

Drug Trends







USD \$26bn

IT Expenses Market in LATAM (2013)

80%

MoM Growth in Sales

Dario has an extensive experience in IT services, commercial development and company management. He held technical positions in IT services companies and Winstar in Argentina before serving in the commercial team of Telmex Argentina. He co-founded in 2007 IPADDRESS, a web hosting and server management company based in Buenos Aires, Argentina. He holds an engineering degree in IT systems from the Universidad Abierta Interamericana (UAI).

Juan Ozino Caligaris, CEO

Before co-founding NUBITY as CFO, Juan held an investment consultant position at Confederación General Económica de la República Argentina, a state organism that brings support to local SMB, amongst other positions. He also co-founded as CFO IPADDRESS, along with Dario. Juan holds an industrial engineer degree from the Universidad of Buenos Aires.

NUBITY



Nubity, Inc.

Start of Operations: January 2014 Partnered in: November 2014

NUBITY provides server monitoring and outsourced management through an easy-to-implement and a user-friendly SaaS platform

Nubity provides server monitoring and outsourced administration through an easy-to-implement Software-asa-Service (SaaS) and a user-friendly online platform. Dario and his team have been working on the product since 2013 and eventually incorporated the Company in Delaware in January 2014. The team subsequently opened subsidiaries and offices in Mexico, where the CEO and the commercial development teams are located, and in Argentina, hosting the IT and product development teams as well as the CFO.

Target Segment

Mexico IT services market breakdown (2013 - bn of US\$)

